

Coordination at work: Two examples

The preparation of an ICZM Strategy or Plan is not a desk work of a small team of technical experts. On the contrary, the technical part of the process should be closely linked with the governance structure which should be established at the very beginning of the process.

CAMP Levante de Almeria is a very good example of how the ICZM process, its technical and governance parts, work hand in hand according to their mandates and capacities. The so called 'institutional coordination and public participation framework', i.e. the governance structure of an ICZM Process, has three levels: Coastal Council, Coastal Commission and Coastal Forum. The latter is a platform that involves all citizens or associations in order to catalyse debate on the issues addressed during the development of the project through its website www.camplevantedealmeria.com.

The Coastal Commission dimension brings together public authorities from 21 administrations with responsibilities for coastal management in the project area. These are the eight municipalities in the CAMP Area, the Association of Municipalities of the Levante Almeriense area, the Provincial Council of Almeria, the seven provincial Offices of the Regional Ministries of the Andalusian Regional Government and four organisations belonging to the Central Government. Within the Coastal Commission, two different segments can be identified. Obviously, there are the decision-makers, the political representatives. However, from an operational point of view it was essential to include the technical segment of the administration identified as a key element in this process. These are the Technical Delegates that form part of the expert groups of the individual projects and are responsible for advising and offering a multi-sectoral viewpoint to the technical consultants running the individual projects. In this way the process facilitates the exchange of experiences and knowledge between managers and scientists which, in turn, provides backing and scientific rigour to the process itself. They represent a link between public authorities and the civil society.

The Coastal Council represents the interested parties, or public stakeholders, that come from social collectives, environmental organisations or business sectors. They are closely connected with the problems of the individual projects, i.e. issues related to water resources, landscape management, natural and cultural heritage, public domain, marine resources and the main productive activities in the area (agriculture, tourism, urban development).

The participatory "Imagine" workshops, as a tool for scenarios building and indicators, are a fundamental node where everybody meets. The overall process is managed on a periodical basis by the project Steering Committee.

ICZM Process at work: CAMP Levante de Almeria, Spain

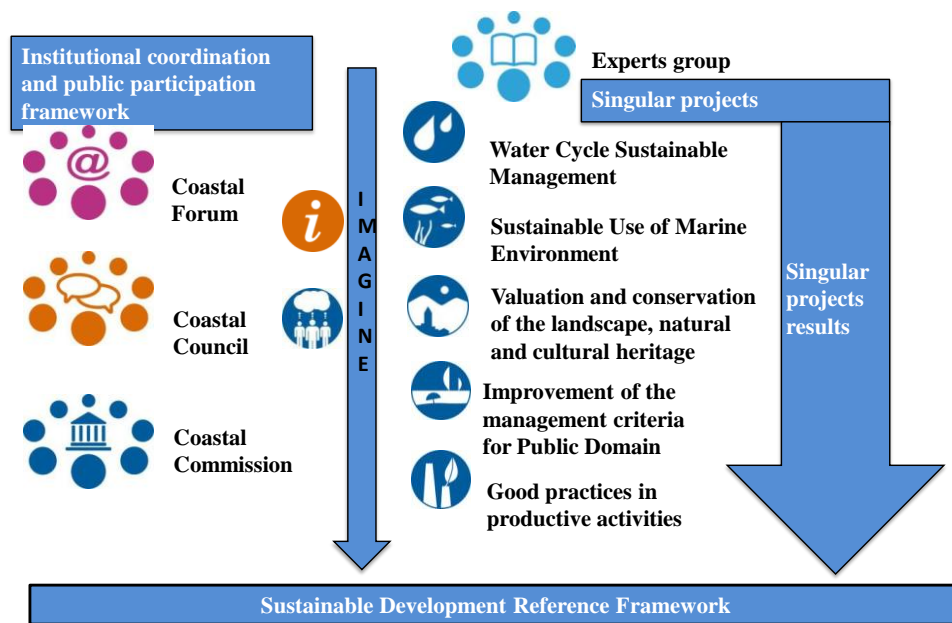


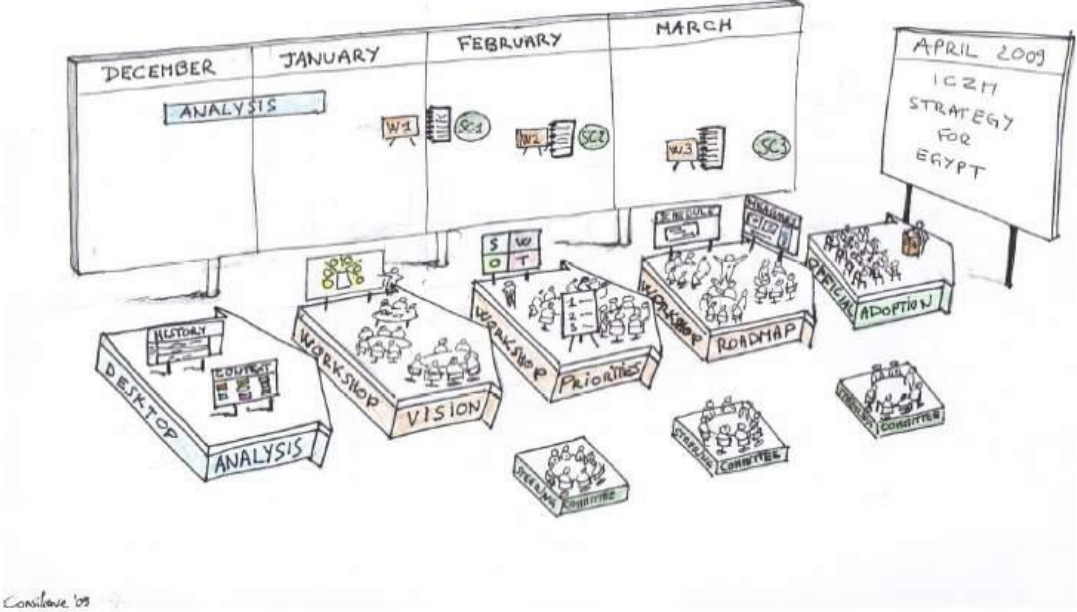
Illustration by Ana Correa Peña, national CAMP project coordinator

In the preparation of the **National ICZM Strategy for Egypt** (2008-2009) full use was made of the existence of the national ICZM Committee. The Committee established within the Environmental Agency was involved from the very initial stage of the process. All the ministries relevant for the coastal issues, as well as NGOs and Governorate representatives were involved according to the work plan adopted. The technical part of the process was done by national and international experts and PAP/RAC, whereas the governance side actively contributed by participating in the workshops. The workshops, four altogether, followed the main steps of the ICZM Process, namely:

- the 'Analysis' when the Scoping report was presented and the whole process agreed upon;
- the 'Vision' when the vision statement was drafted and the objectives proposed;
- the 'Priorities' workshop utilised the SWOTT analysis as a tool for proposing the main priorities of the Strategy; and
- the 'Roadmap' workshop that proposed the way how to realise the vision, i.e. the action plan for the implementation of the Strategy.

The workshops were facilitated by a PAP/RAC consultant and the strategy was jointly drafted with the national consultants. It was made ready for the adoption by the Government.

ICZM Process at work: National ICZM Strategy, Egypt



Picture by Philippe MacClenahan, facilitator of the workshops